2020 LIVING INCOME WORKSHOP

Design and implementation of a Living Income Programme: From evidence to action

> 7 April 2020 | 13:00-17:30 BST (GMT +1)

The Living Income Community of Practice

Implemented by



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For further information visit:

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- When you join, edit your name and add your organization in brackets e.g Sheila (ISEAL)
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Agenda

TIME (BST/GMT +1)	Duration	Session
13:05 – 13:45	45m	Session 1 Introduction to Core Concepts and Living Income - State of Play
13:45- 14:00	15m	BREAK
14:00 – 15:30	90m	Session 2 Strategies to Close the Income Gap
15:30- 15:45	15m	BREAK
15:45 – 17:15	90m	Session 3 Measurement and modelling to inform strategies and track progress
17:15-17:30	15m	Wrap Up and Future Virtual Workshop Topics

CoP Implementing Partners



Friederike Martin Advisor Sust. Ag. Value Chains and Standards GIZ



Stephanie
Daniels
Senior Program
Director
Sustainable
Food Lab



Kristin Komives Director, Impacts ISEAL Alliance



Nina Kuppetz
Junior Advisor
for Sustainable
Agricultural
Supply Chains
and Standards
GIZ



Rita Mendez Coordinator, Impacts ISEAL Alliance



Sheila Senathirajah Senior Manager, Innovations ISEAL Alliance



Adam Romo Senior Coordinator, Innovations ISEAL Alliance



Kaitlin Sampson
Programs and
Communications
Associate
Sustainable
Food Lab











Audience Introduction (Poll Question)





TOWARDS A DECENT STANDARD OF LIVING FOR SMALLHOLDER FARMERS

Living Income - State of Play

13:00 - 13:45 BST/GMT +1 (45m)

LICOP Moderator

Friederike Martin



Friederike Martin GIZ



Beate Weiskopf GIZ/GISCO



Randi Wagener GIZ



Judith Fraats IDH



Eberhard Krain GIZ



Antonie Fountain VOICE Network



Ashlee Tuttleman IDH



Claudius Bredehoeft GIZ

Living Income Concept

What is the Living **Income Concept?**

Income is about households affording a decent standard of living

What does it mean to be able to afford a decent standard of living?

The net annual income of a household, which comes from a variety of sources, is sufficient to cover the cost of a decent standard of living for a typical household in a particular place.

What does decency mean in this context?

Elements of a decent standard of living include access to food, water, housing, education, healthcare, transport, clothing, and other essential needs including provision for unexpected events.









The Living Income Story

Cost of a basic, decent standard

of living for a household

OTHER ESSENTIAL NEEDS

UNEXPECTED EVENTS

DECENT

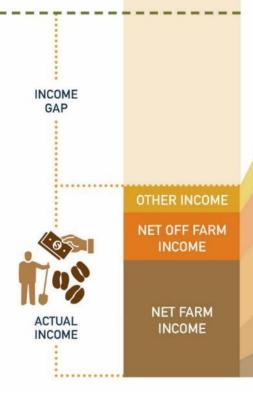
HOUSING

FOOD FOR

MODEL DIET



Potential household income



OTHER SOURCES OF INCOME

NET OFF-FARM INCOME







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TOWARDS A DECENT STANDARD OF LIVING FOR SMALLHOLDER FARMERS

Sector Updates

























Living Income in the Cocoa Sector

Beate Weiskopf

Executive Secretary of the German Initiative on Sustainable Cocoa (GISCO)





Milestones on the way to a Living Income in the Cocoa Sector

Few companies look at income within supply chains
The GISCO project PRO-PLANTEURS includes an income indicator (cocoa and noncocoa)

Voluntary collaboratio n on LI, but no concrete commitment Multi-stakeholder-Alliance on Living Income in Cocoa (ALICO) formed to promote structural change and to pave the way for LI

Beyond Chocolate in Belgium is formed; clear commitment to achieving LI until 2030 European
Sustainable Cocoa
Platforms (GER, CH,
NL, BE) initiate a
process to align
commitments and
indicators, above all
those relating to a LI
for Cocoa farmers

2019

The governments

of Côte d'Ivoire

German Retail
companies sign a
self-commitment
to the promotion
of LI and LW
within their ownbrand value
chains

yet;

2017

Third catalytic Event: Berlin Declaration, WCC: "We affirm that the cocoa sector will

not be sustainable if farmers are not able to earn a Living Income" onew goals, including a goal on the contribution to a LI

The ICCO's 5 year strategic plan focuses on Living Income

2020

First catalytic event:

2015

Journalists point out the serious poverty situation of cocoa farmers, among others

> VOICE/ Südwind Cocoa Barometer published

Second catalytic event:

2017/2018 price crash renews sense of openness – existing strategies are insufficient. Fairtrade publishes Living Income Reference Prices for cocoa in Côte d'Ivoire & Ghana

The Living Income Community of Practice is formed to support activites focused on achieving LI; launch of first LI studies Foundation of the PPP Platform on LI in CIV

contribution to a LI

2018

The Swiss
Platform for
Sustainable Cocoa
adopts a M&E
framework,
including the
announce the
introduction of a
"Living Income"
differential along
with a joint
supply control

First companies commit to a LI, followed by WCF president Rick Scobey, who declares at the WCF partnership meeting: "I want to be very clear, the

"I want to be very clear, the industry's commitment is to ensure a Living Income for farmers because all other elements flow from that."



Ongoing Challenges: Real Alignment between the European Platforms for Sustainable Cocoa:

- 1. Joint understanding on Living Income and how to close the gap
- Holistic approach needed that combines different interventions / instruments
- 2. Joint
 methodology for
 data collection on
 net incomes of
 agricultural
 households +
 Joint Income
 Study
- Cocoa and noncocoa income
- Agricultural and non-agricultural income
- ..

- 3. Joint indicators for monitoring of achievements
- Total net household income (cocoa, noncocoa)
- Price paid to the farmer
- Contribution to close the income gap

- Achieve a Living Income for Cocoa farmers
- Gather and create realiable Baseline Data on the income situation of Cocoa farmers
- Reduce the reporting burden for companies and projects



Challenge 2: Income of farmers towards a Living Income

Required information:

- Net household income (cocoa + other sources)
- Number of households / household composition
- Price for cocoa (Farm-Gate Price + differentials)
- Productivity of cocoa and other crops
- Other income sources of the household
- Living Income benchmarks

Concept & Methodology: Living Income Community of Practice – both for Living Income benchmark and actual net household income

Impact Level – data gathered via joint impact studies

Total net household income – gender differentiated on household level % of net household income coming from cocoa % of net household income coming from other sources

Performance level – member monitoring data

USD/ton mean price differential or as % of total price paid (farm-gate). (cash, in kind, other*)

^{*}need to be assessed separately





- STARTING POINT, NOT A FINISH LINE
- LIRP: not just about price, but a holistic calculation tool
- Current LIRPs are too low
 - Unrealistic productivity increase
 - Availability and affordability of inputs & labour
 - Farm Size overestimated
- Price is the best fertiliser



recommendations

- FT LIRP is minimum. No need to wait.
- Every company and standard should develop and publish a LIRP
- LIRP based on the current reality of average cocoa farmers
- Premiums should not be considered as a part of LIRP
- All parties should publish data on cost of production/labour
- (Ivorian government cease ban on rejuvenation)

TOWARDS A DECENT STANDARD OF LIVING FOR SMALLHOLDER FARMERS

Sector Update Coffee



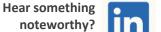










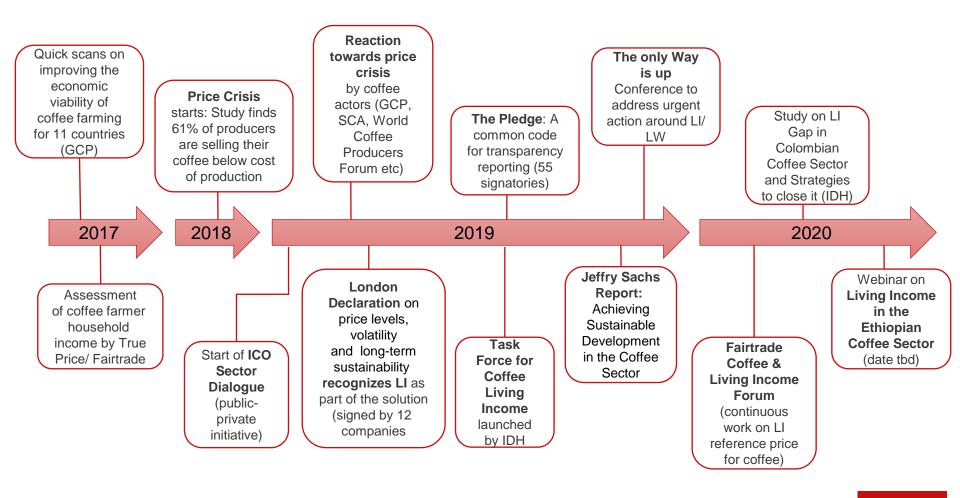


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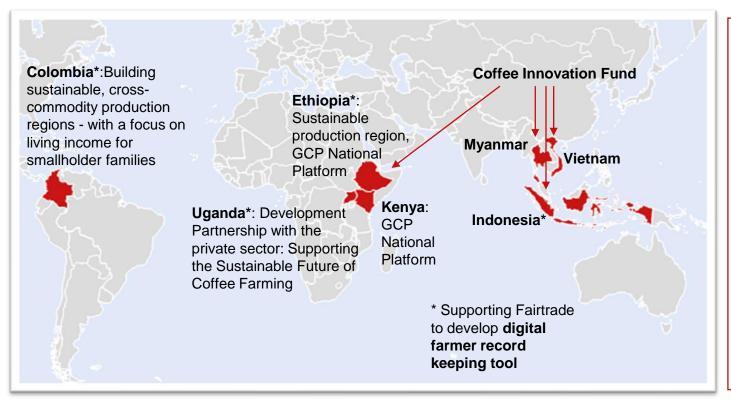


Developments in the Coffee Sector



Working towards closing the Living Income Gap





Legal disclaimer: This geographical map is for informational purposes only and does not constitute recognition of international boundaries or regions; GIZ makes no claims concerning the validity, accuracy or completeness of the maps nor assumes any liability resulting from the use of the information therein.

Targeting:

- Smallholders
- Governments
- Companies
- Consumers

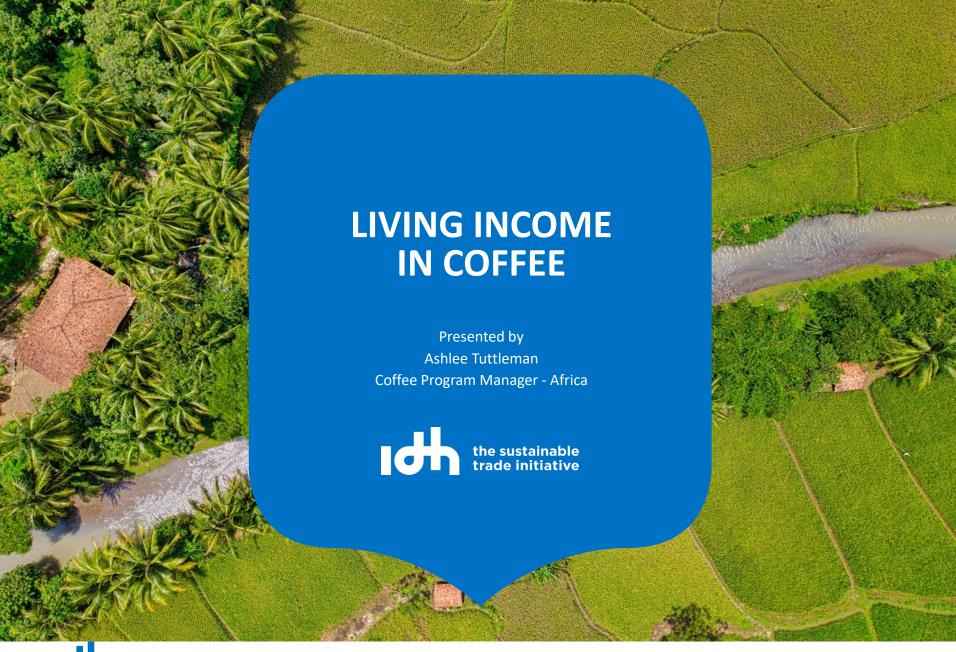
Using:

- Landscape approach
- Digitalisation
- Dialogues with relevant stakeholders

Doing:

- Trainings to increase quality/ productivity
- Creating market linkages
- Advising governments





CONCEPTUAL FRAMEWORK FOR CLOSING THE LIVING INCOME GAP

CHALLENGES

Producing

rading

Environment

Limited access
to inputs, training, financial services
Dependency

Low prices & Price volatility

on mainly one/few cash crops

Limited access to profitable markets, and reliable market information

Lack of transparency

Market speculation

Power imbalance

Lack of infrastructures & storage facilities
Unfavorable conditions for youth and women
Small farm area & limited land rights
Climate change
Unstable/ weak governments

STRATEGIES

Access to bundled and customized services

a

- 1. Provide financial **services**, training & inputs
- 2. Promote crop diversification
- 3. Empower & professionalize farmers organizations

Value chain optimization & responsible sourcing

4. Adopt **responsible sourcing practices**, trading & pricing mechanisms

- 5. Promote **traceability & transparency**, access to markets & technology
- 6. Effectively market and brand

Enhancing enabling environment

- 8. Supply/Market management
- 9. Rural **development plans** (farm sizes, land tenure, employment, infrastructure, healthcare, education)
- 10. Policy **development** around due diligence and sustainability in supply chains
- 11. Investments on R&D





SECTOR CONVENING



TASKFORCE FOR LIVING INCOME COFFEE (TCLI)

How are LI gaps different based on sourcing archetypes?

What are the effective sourcing practices to help close the living income gap?























































ANALYSIS LINKS 4 SOURCING ARCHETYPES TO LIVING INCOME IN COLOMBIA

Executive Summary:

https://www.idhsustainabletrade .com/uploaded/2020/02/Coffee-TCLI-2020-final.pdf

Full Report:

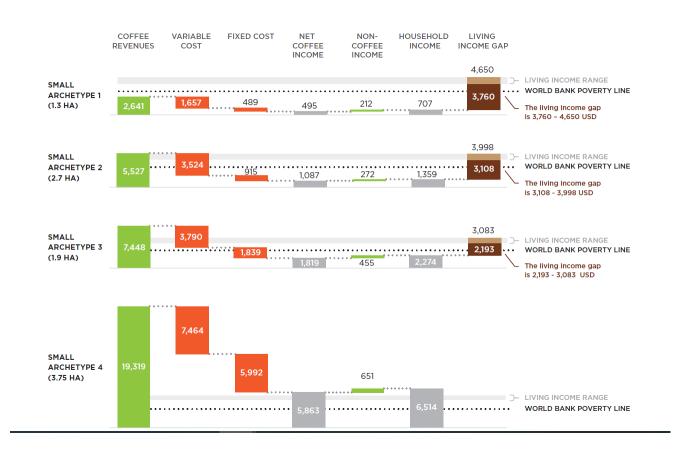
https://www.idhsustainabletrade .com/uploaded/2020/02/strategy -handbook.pdf

ARCHETYPE 1 ARCHETYPE 2 **ARCHETYPE 3 ARCHETYPE 4** High value Specialty Conventional Conventional with product value consumer experience recognition Description Coffee sold in ground High volume - often Aiming at single-serve Specialty coffee blend with relatively certified coffee - where catering high-value market segment, minor brand premium product qualities and importance is paid to niche consumer market. to end consumer. transparency are brand name and mostly sold in coffee Traded in long value (partly) being valued inherent sustainability shops. Roasters buy Roasters work with chain, via middlemen, strategy. Traceability directly from producers without any direct selected traders, often and long-term relations or with minimal actors. relation with producers play important role offering long-term in longer-term and little to no relationships. contracts and often CHARACTERISTICS transparency. supporting on-farm improvements. segment SPECIALITY PURE SPECIALITY SPECIALITY PURE SPECIALITY PURE COMMODITY COMMODITY COMMODITY COMMODITY Sourcing relations SHORT. LONG. SHORT LONG-SHORT-LONG-SHORT-LONG-TERM TERM TERM TERM TERM TERM TERM TERM Value chain structure SHORT VC LONG VC SHORT VC LONG VC SHORT VC LONG VC SHORT VC LONG VC Recognition of quality and SEPARATE INTEGRATED SEPARATE INTEGRATED SEPARATE INTEGRATED SEPARATE INTEGRATED sustainability



COLOMBIAN PRODUCERS FACE SIGNIFICANT LIVING INCOME GAPS

Beyond quantifying gaps/archetype, the report compiles actions different sourcing archetypes can take to close the gap, noting that gap closure requires a combination of interventions.





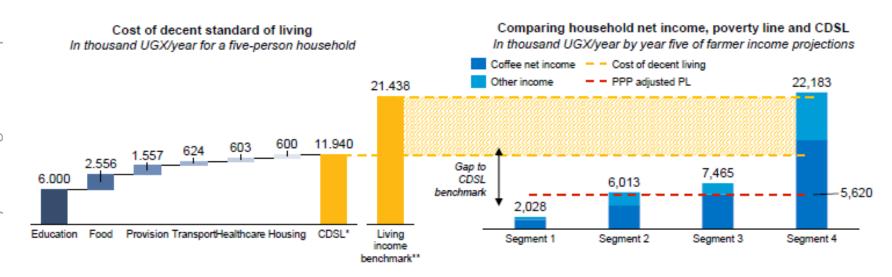


CO-FUNDING CHANGES IN BUSINESS PRACTICE & TOOLS FOR INTERVENTION ANALYSIS



SERVICE DELIVERY MODEL (SDM) ANALYSIS -LIVING INCOME PROTOTYPE

Living income gap by smallholder farmer segment



^{*}Cost of decent standard of living (CDSL) based on exporter field team estimates.



^{**} Living income benchmark from Fairtrade International reference price on vanilla in overlapping areas for coffee production.

SDM ANALYSIS – LIVING INCOME PROTOTYPE

Single variable analysis for gap closure

Key farm-level levers

- Land size
- Diversification
- Price
- Productivity

Key income drivers (as is)

Farm size (acre)	0.84	0.71	2.96	2.71	
Yield (kg/acre)	509	1,127	498	1,063	
Farm-gate price	6,480 UGX/kg parchment				

Required change in one of below variables to get to CDSL (low) or Living Income benchmark** (high)

OR: Income from other sources (ugx)

OR: Farm-gate price (ugx/kg parchment)

OR: Additional yield (kg/acre)

	5,927 – 15,415		0
29,505 - 51,571	13,927 - 25,817	9,515 – 15,921	0
1,525 – 2,985	912 – 2,372	688 – 2,148	0

Price calculations included:

1) FOB GBE
2) farm-gate cherry
3) farm-gate parchment



2020 AND BEYOND: TOWARDS CLOSING THE LIVING INCOME GAP IN COFFEE

Taking action on TCLI report recommendations in Colombia

innovations, i.e. climate finance mechanisms

Co-fund private sector-led mixed interventions to close the gap

Potential replication of TCLI report in East Africa

For collaboration and/or further information, please contact Ashlee Tuttleman at Tuttleman@idhtrade.org



TOWARDS A DECENT STANDARD OF LIVING FOR SMALLHOLDER FARMERS

Sector Update Tea

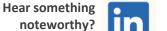




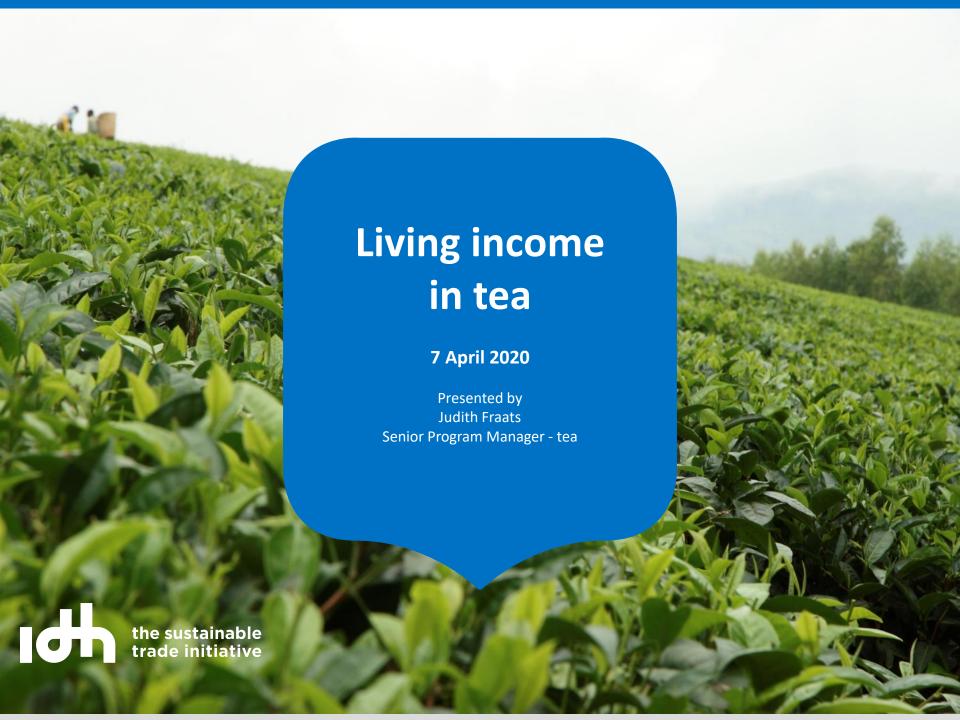




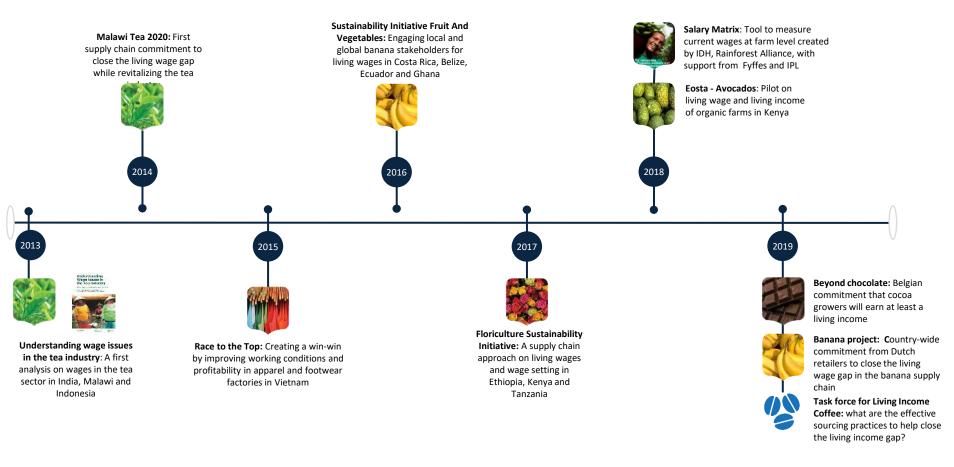




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IDH & LIVING WAGE / INCOME – OUR JOURNEY SO FAR





LESSONS OF LIVING WAGE IN TEA

Malawi Tea 2020: First supply chain commitment to close the living wage gap while revitalizing the tea industry



Malawi Tea 2020

- Malawi Tea 2020 was the first supply chain commitment with the objective to work towards a competitive industry with living wages for tea workers and living incomes for smallholder farmers.
- Since the October 2014 baseline, the living wage gap has now been closed by 29%, which means that current take-home pay is at 66% of a living wage.

Key lessons learned from Malawi Tea 2020:

- Focusing on a single origin could harm competitiveness and limit individual supply chain progress
- Strong and reliable data is crucial:
 - Benchmark data available
 - Guidance tools, such as **Salary Matrix** and guidance tool on living income (in process)
- Develop innovative service delivery & business models to implement strategies to overcome living wage and income gaps
- Innovation on distribution of additional value generated, e.g. Sustainable
 Procurement Kit



Salary Matrix: https://www.idhsustainabletrade.com/matrix-living-wage-gap/
Sustainable Procurement Kit: https://www.idhsustainabletrade.com/sustainable-procurement-kit/







WAY FORWARD ON LIVING INCOME IN TEA



- Regional approach to close living wages and living income gaps in East-Africa, with a focus on Tanzania, Malawi, Kenya and Rwanda, in partnership with the ETP
- Tanzania EU program, focusing on improving income & nutrition for 22,000 farmers in the Southern Highlands in Tanzania
- Prototyping an agri-entrepreneur model in Assam, India working towards living income for tea smallholders

Global & local (sector) convening

Co-funding change in business practices & tools

Innovation & learning





Living Income in the Tea Sector from a GIZ Perspective

Living Income, Virtual Interactive Workshop #1

Living Income Community of Practice

Dr. Eberhard Krain and Claudius Bredehöft



What have been the triggers to initiate the living income discussion? Why the tea sector?

The trigger/s: studies on low wages of tea workers

- ETP-Oxfam Study in 2013: "Understanding Wage Issues in the tea industry"
 - Comparing Malawi, India and Indonesia, worst case in Malawi
- European Conference on Living Wages in Berlin in Nov
 - Proposing a project on Living Wage and Living Income in tea

Motivation to work on LI in the tea sector

- There are 100-thousands of tea workers and tea smallholder farmers
 - ▶ Ideal to learn from each other (LW ⇔ LI)

The Malawi "Laboratory", what was done and achieved? – in brief –

Multi-stakeholder Platform: Malawi Tea 2020

- Partners: TAML, tea companies, IDH, ETP and GIZ
 - Coordinating the sector
 - Implementing activities in 5 pillars

Achievements in Living Income

- Ankers methodology on LW can be used to determine a LI
- Methods were developed to determine actual income and compare it with a living income
- Capacity building measures (GAP and FBS-Training) improved yields of 1,800 smallholder farmers by ~ 30% and incomes by ~ 15 %
 - However, a proportional LI-actual income gap of about 30-40% (from initially 50%) remains



The Malawi "Laboratory": influences beyond tea

- Findings from Malawi inspired Fairtrade to develop their Living Income Reference Price Methodology (in cocoa and vanilla)
- Living income studies financed by GIZ undertaken in the cocoa sector used experiences from the tea sector
- GIZ developed a Living Income (and other benchmarks) Reference Pricing Tool (still as a draft and necessitating further field testing)

Challenges and Opportunities

Challenges

 The world tea market is more diverse (China, India as big producers and consumers less willing to pay a LI mark-up) than e.g. in cocoa, thus it is more difficult to work towards a "level playing field"

Opportunities

- Pressure on companies to act (due diligence with respect to human rights / supply chain regulations)
- There are some tea buying companies highly committed to work towards a living income
- With companies joining the leverage will increase

Lessons Learned and Way Forward

- Multi-Stakeholder initiatives are highly important and GIZ will continue to support them (possibly with further projects in the tea sector) in collaboration with ETP, IDH and others to create synergies
- LI shall not be looked at in isolation, human rights and sustainability aspects need to be considered and incorporated holistically
- Income diversification and strengthening farmer resilience in the face of climate change, price fluctuations and corona pandemic are important, too
- ETP and GIZ are in a follow-up PPP in Rwanda and Malawi (2019-2022)
 working on
 - Farmers and tea workers incomes and opportunities to close the gap between actual income and living income
 - Building capacity in GAP
 - Training farmers in entrepreneurship skills
 - Supporting village savings and loan groups and income diversification
 - Strengthening sector coordination and multi-stakeholder partnerships

Contact

Thank you!



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TOWARDS A DECENT STANDARD OF LIVING FOR SMALLHOLDER FARMERS

Questions?







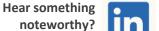












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BREAK #1 (15mins)

13:45-14:00 BST (GMT+1)



Remaining Minutes



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